

FMI is the trade association that serves as the voice of food retail.

We assist food retailers in their role of feeding families and enriching lives.



The Association:

Our members are food retailers, wholesales and suppliers of all types and sizes

<u>FMI provides</u> comprehensive programs, resources and advocacy for the food, pharmacy and grocery retail industry





Fresh @ FMI

FMI is committed to the growth and success of fresh companies and their partners. FMI provides resources and networks that support the interests of member companies throughout the global, fresh produce supply chain, including family-owned, private and publicly traded businesses as well as regional, national and international companies.



Emphasis on fresh

- Produce
- Meat
- Seafood
- Deli/In-store, fresh prepared foods and assortments
- Bakery
- Floral



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FMI Fresh Foods





In-depth information, trends and insights to foster innovation, take advantage of new opportunities and help develop winning strategies



Networking

Share ideas, explore best practices and develop business relations



Advocacy

Understand what is going on in Washington and make your voice heard



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- It is important to avoid even the appearance of unlawful activity.
- Questions or concerns? Please consult with FMI staff.





Today's Presentation Leader

Mary Fair-Taylor
Principal, Market and Shopper Intelligence



- Seasoned Insights leader with 25+ years of CPG industry experience
- At IRI for five years; currently leads a Market and Shopper Intelligence (MSI)
 Field team, which cross consults across multiple clients within the Dairy / Bakery / Perishables vertical
- Specialties include: consumer panel, shopper targeting and activation, Survey / Segmentation, eCommerce, Innovation and Shopper Analytics





Today's Discussion











Before We Get Started...



Total U.S. All-Outlets

18 Product Categories

52 Weeks Ending November 3, 2019

Fixed Weight

Universe Examined

- 1. Protein Supplements
- 2. RFG Milk
- 3. Meat (Refrigerated, Frozen and Shelf Stable)
- 4. FZ Meals
- 5. Yogurt
- 6. Creams/ Creamers
- 7. Ice Cream/ Sherbet
- 8. SS Milk
- 9. Processed & Natural Cheese

- 10. FZ Novelties
- 11. Protein Bars
- 12. RFG & SS Salad Dressings
- 13. RFG Whipped Toppings
- Cream Cheese/ Cheese Spread
- 15. Sour Cream
- 16. Margarine
- 17. RFG Desserts
- 18. RFG Dips







The CAGR Growth of Plant-Based Options Has Been 14 Times Compared to the Total Store

Dollar Sales, CAGR Growth % – 2015-2018



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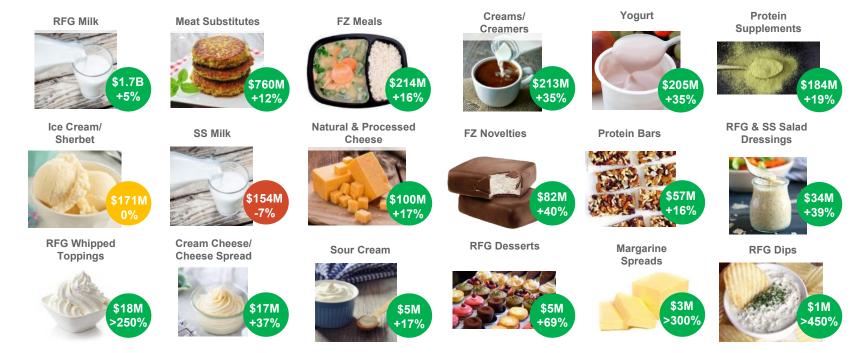
Latest 52 Wks

Total Sto	ore Edible	Plant-Based Edible				
\$ Sales	% Chg	\$ Sales	% Chg			
\$526.2B	+2.4%	\$4.0B	+11.3%			



Strong Double-Digit Dollar Growth Was Seen Across Nearly All Plant-Based Segments Explored

Plant-Based Dollar Sales, % Change vs YA

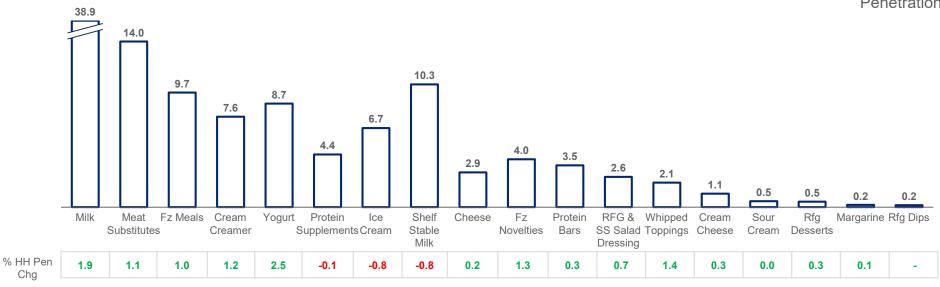




Fueling Growth, More Households are Purchasing Plant-Based Across the Store

Plant-Based Alternatives – Household Penetration







Not Only is Household Penetration Up, But Also Buy Rates Have Increased Across Most Segments

Plant-Based Alternatives – Dollar Sales Per Buyer



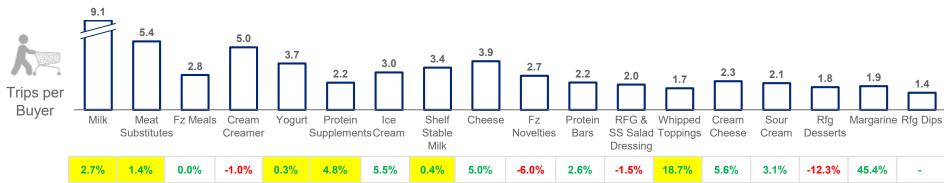


Buyer Chg

Trips per Buyer Drove Buying Rate Increases Across Most of the Categories

Plant-Based Alternatives – Dollar Sales Per Trip & Product Trips per Buyer





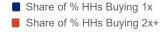


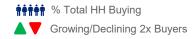
Nearly All Plant-Based Categories Experienced an Increase in Repeat Buyers

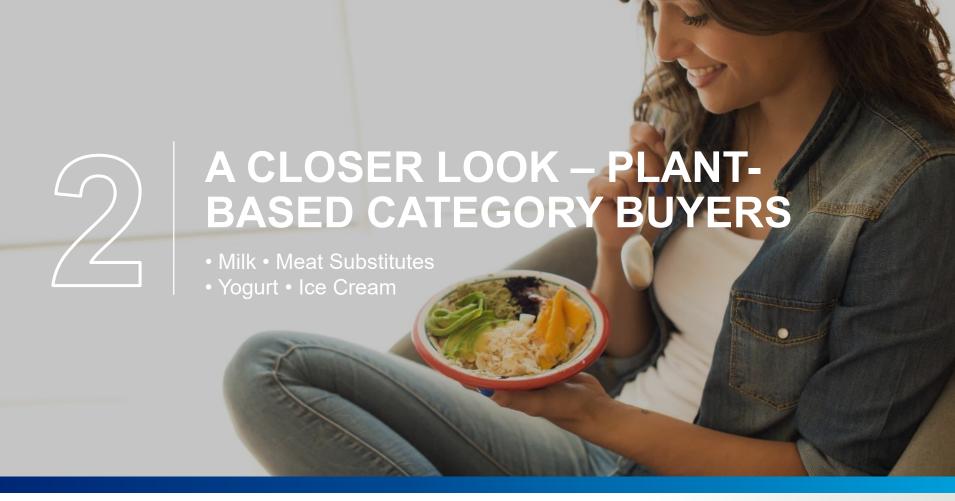
Plant-Based Alternatives – HH Penetration 1x & 2x Buyers















GROWTH TRENDS / CATEGORY OVERVIEW

RFG Plant-Based Milk



The Largest Plant-Based Category, Plant-Based RFG Milk Sales Continue to Grow

TOTAL REG MILK
\$15.2B







RFG MILK
\$1.7B

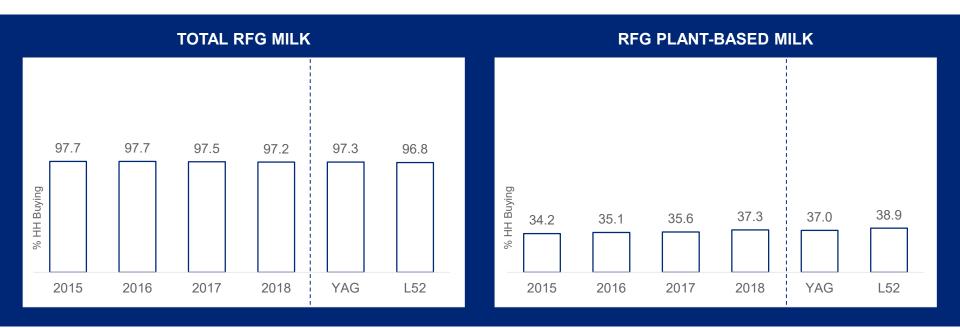


\$526B TOTAL EDIBLE SALES 12.4% vs. year ago



Total RFG Milk Penetration Has Been Trending Downward, While RFG Plant-Based Milk has Continued to Grow its Buyer Base

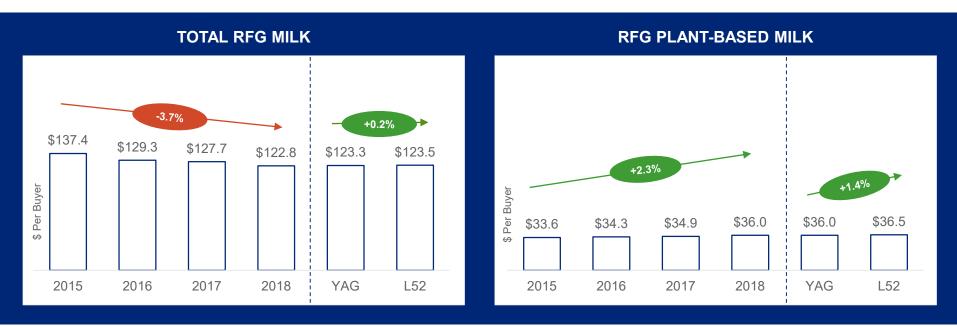
RFG Milk and RFG Plant-Based Milk | Penetration Trend | Total U.S. All Outlet CY 2015 – CY 2018; L52 WE 11-3-19





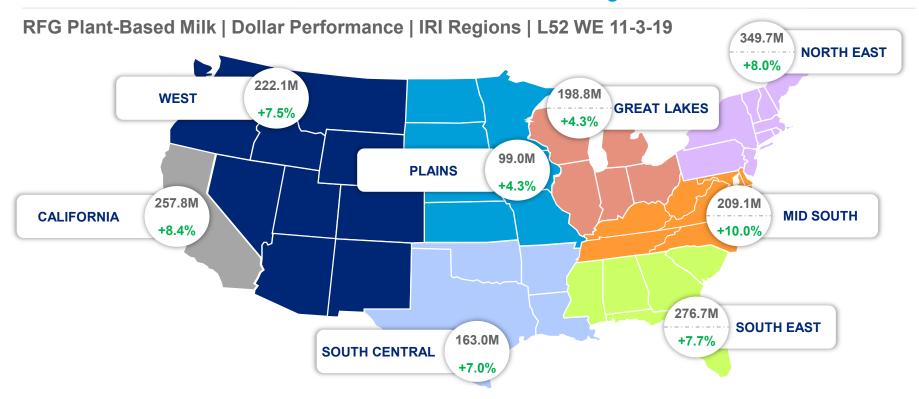
RFG Milk's Buying Rate Has Leveled Out, While RFG Plant-Based Milk's Buying Rate Continues to Steadily Increase

RFG Milk and RFG Plant-Based Milk | Buying Rate Trend | Total U.S. All Outlet CY 2015 – CY 2018; L52 WE 11-3-19





RFG Plant-Based Milk Has Posted Growth in All IRI Regions





RFG Plant-Based Milk Skews Toward Millennials With Children and Hispanics

RFG Plant-Based Milk | Demographics | Total U.S. All Outlet | L52 WE 11-3-19

	Cohorts	Dollar Index	Dol share %	Buyer share %		Cohorts	Dollar Index	Dol share %	Buyer share %
	Generation Z (Born 1997 and After)		0.0%	0.0%	HH Size	1 Person HH	73	19.4%	22.1%
ion	Millennials (Born 1981-1996)	124	30.9%	30.3%		2 Person HH	94	30.9%	31.4%
Generation	Generation X (Born 1965-1980)	111	32.6%	32.0%		3 Person HH	120	18.3%	17.2%
Ger	Boomers (Born 1946-1964)	85	28.4%	29.3%		4 Person HH	123	17.6%	16.5%
	Seniors and Retirees (Born 1925-1945)	66	8.0%	8.1%		5+ Person HH	125	13.8%	12.8%
	Income It \$15K	75	6.0%	6.5%		HH Age 18-24	80	0.6%	0.8%
	Income \$15-24.9K	80	8.4%	8.2%	Ф	HH Age 25-34	123	22.4%	22.3%
<u>9</u>	Income \$25-34.9K	87	9.8%	10.2%	Age	HH Age 35-44	125	21.0%	19.8%
Income	Income \$35-49.9K	91	11.9%	12.5%	HH Head				
드	Income \$50-69.9K	106	15.2%	14.9%		HH Age 45-54	105	20.0%	20.1%
	Income \$70-99.9K	112	18.2%	17.6%		HH Age 55-64	88	17.2%	18.1%
	Income ge \$100K	115	30.6%	30.0%		HH Age 65+	73	18.8%	18.9%
Children	Child - None	88	60.4%	63.2%	Hispanic Ethnicity	Total Hispanic	125	15.9%	15.2%
Chil	Child - 1+	125	39.6%	36.8%	Hisp	Non Hispanic / Unknown	96	84.1%	84.8%





GROWTH TRENDS / CATEGORY OVERVIEW

Meat Substitutes



Although Only 2% of Total Meat Sales, Plant-Based Meat Substitutes Posted Double-Digit Growth YOY

\$47.6B







PLANT-BASED MEAT SUBSTITUTE \$759.6M

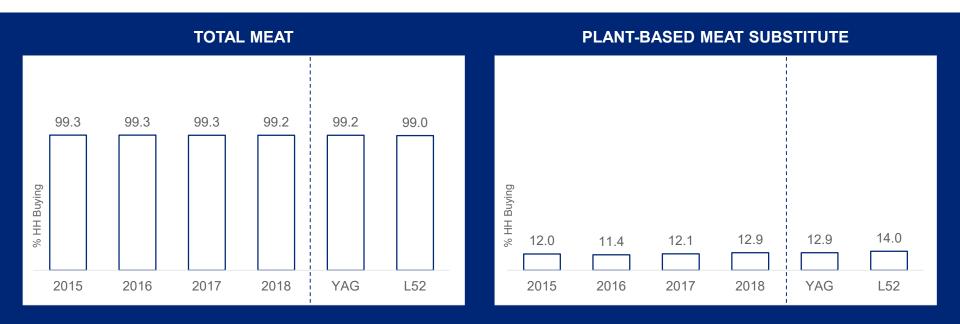


\$526B TOTAL EDIBLE SALES 12.4% vs. year ago



Plant-Based Meat Substitute's Penetration Has Seen Consistent Growth Since 2016

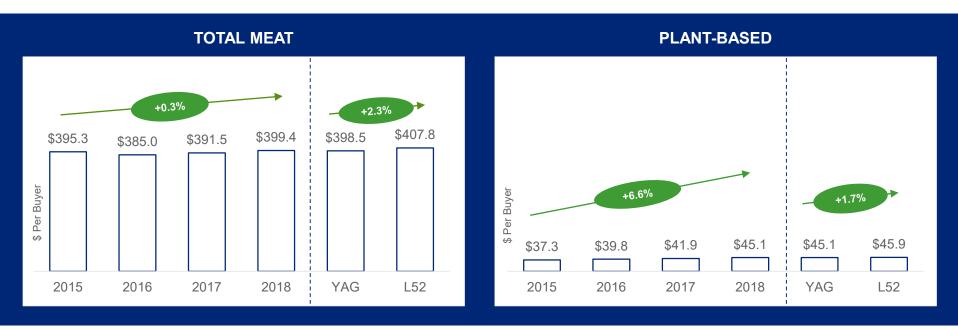
Meat and Plant-Based Meat Substitute | Penetration Trend | Total U.S. All Outlet CY 2015 – CY 2018; L52 WE 11-3-19





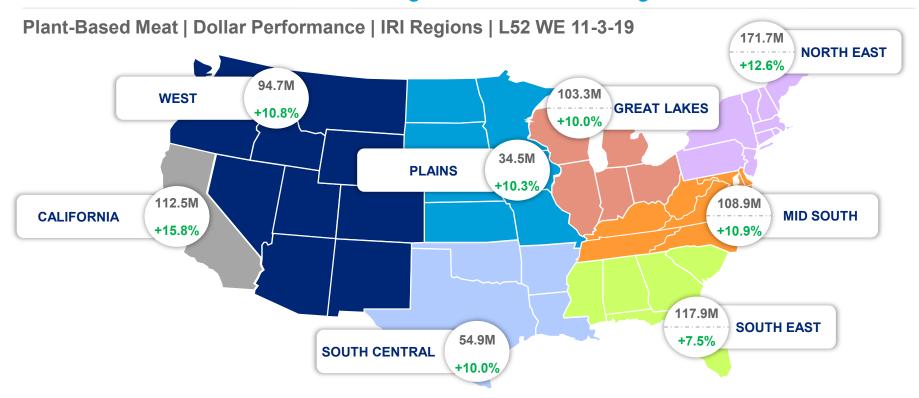
Plant-Based Meat's Buying Rate has also Seen Considerable Increases

Meat and Plant-Based Meat Substitute | Buying Rate Trend | Total U.S. All Outlet CY 2015 – CY 2018; L52 WE 11-3-19





Plant-Based Meat Has Posted Strong Growth in All IRI Regions





Plant-Based Meat Skews to Millennial and Gen X Households with Higher Incomes

Plant-Based Meat | Demographics | Total U.S. All Outlet | L52 WE 11-3-19

	Cohorts	Dollar Index	Dol share %	Buyer share %		Cohorts	Dollar Index	Dol share %	Buyer share %
	Generation Z (Born 1997 and After)		0.0%	0.0%		1 Person HH	78	20.7%	24.4%
<u>io</u>	Millennials (Born 1981-1996)	118	29.5%	28.2%	HH Size	2 Person HH	110	35.9%	33.8%
Generation	Generation X (Born 1965-1980)	124	36.3%	33.6%		3 Person HH	116	17.7%	16.5%
Ger	Boomers (Born 1946-1964)	82	27.6%	29.7%	王	4 Person HH	115	16.4%	14.9%
	Seniors and Retirees (Born 1925-1945)	53	6.5%	8.2%		5+ Person HH	85	9.4%	10.4%
	Income It \$15K	82	6.5%	6.1%		HH Age 18-24		0.0%	0.0%
	Income \$15-24.9K	63	6.6%	7.5%	4 Age	HH Age 25-34	121	22.0%	20.8%
Je	Income \$25-34.9K	78	8.8%	8.8%		HH Age 35-44	128	21.7%	19.2%
Income	Income \$35-49.9K	95	12.5%	12.0%	Head				
트	Income \$50-69.9K	104	14.9%	14.4%	Ŧ	HH Age 45-54	118	22.4%	21.7%
	Income \$70-99.9K	100	16.3%	17.3%		HH Age 55-64	87	16.9%	17.9%
	Income ge \$100K	129	34.4%	33.8%		HH Age 65+	65	16.6%	19.7%
Children	Child - None	98	66.8%	68.4%	panic	Total Hispanic	98	12.5%	14.3%
Chil	Child - 1+	104	33.2%	31.6%	Hisp	Non Hispanic / Unknown	100	87.5%	85.7%





GROWTH TRENDS / CATEGORY OVERVIEW

Plant-Based Yogurt



While a Small Percentage of Total Yogurt Sales, Plant-Based Yogurt Provided a Bright Spot in the Category, Posting Strong Growth

TOTAL YOGURT \$7.2B







PLANT-BASED YOGURT \$205.5M



\$526B TOTAL EDIBLE SALES 1 2.4% vs. year ago



While Yogurt Category Penetration has Slowly Declined Over the Past 5 Years, Plant-Based Yogurts Have Seen a Steep Increase in Households Purchasing

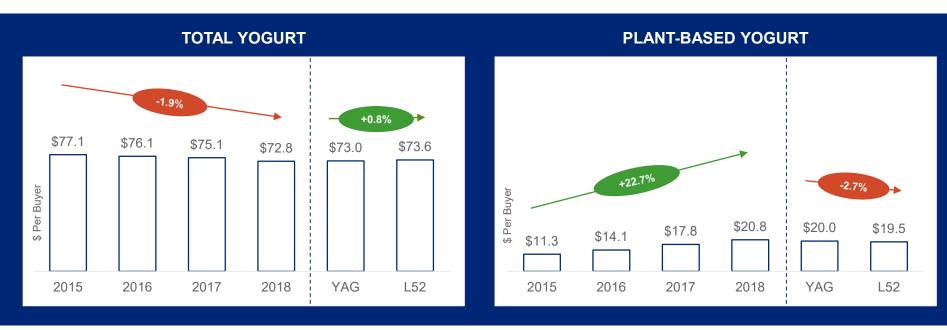
Yogurt and Plant-Based Yogurt| Penetration Trend | Total U.S. All Outlet CY 2015 – CY 2018; L52 WE 11-3-19





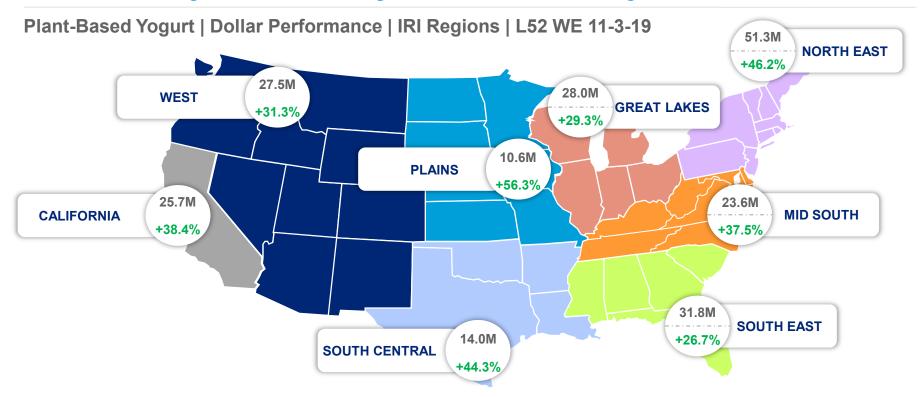
Buying Rate Declines for Total Yogurt Stabilized in L52 Weeks, While Plant-Based Yogurt Gains Cooled Off

Yogurt and Plant-Based Yogurt | Buying Rate Trend | Total U.S. All Outlet CY 2015 – CY 2018; L52 WE 11-3-19





Plant-Based Yogurt Posted Strong Growth Across IRI Regions





Plant-Based Yogurt Skews to Millennials & Gen X High Income Households with Children

Plant-Based Yogurt | Demographics | Total U.S. All Outlet | L52 WE 11-3-19

	Cohorts	Dollar Index	Dol share %	Buyer share %		Cohorts	Dollar Index	Dol share %	Buyer share %
	Generation Z (Born 1997 and After)		0.0%	0.0%	HH Size	1 Person HH	68	18.1%	21.2%
ion	Millennials (Born 1981-1996)	149	37.1%	34.4%		2 Person HH	91	29.9%	31.2%
Generation	Generation X (Born 1965-1980)	122	35.7%	33.8%		3 Person HH	118	18.1%	18.7%
Gen	Boomers (Born 1946-1964)	70	23.3%	26.1%		4 Person HH	147	21.0%	17.4%
	Seniors and Retirees (Born 1925-1945)	27	3.3%	5.5%		5+ Person HH	117	12.9%	11.5%
	Income It \$15K	63	5.0%	5.0%	Head Age	HH Age 18-24		0.0%	0.0%
	Income \$15-24.9K	68	7.1%	7.1%		HH Age 25-34	152	27.6%	25.3%
ЭС	Income \$25-34.9K	71	7.9%	8.8%		HH Age 35-44	144	24.3%	21.5%
Income	Income \$35-49.9K	83	10.9%	11.8%					
=	Income \$50-69.9K	108	15.5%	14.6%	HH Age 45-54	112	21.4%	21.5%	
	Income \$70-99.9K	101	16.4%	17.4%		HH Age 55-64	67	13.0%	16.8%
	Income ge \$100K	139	37.1%	35.4%		HH Age 65+	51	13.0%	14.2%
Children	Child - None	84	56.9%	62.7%	Hispanic Ethnicity	Total Hispanic	114	14.6%	13.4%
Chil	Child - 1+	135	43.1%	37.3%	His	Non Hispanic / Unknown	98	85.4%	86.6%





GROWTH TRENDS / CATEGORY OVERVIEW

Plant-Based Ice Cream



Total Ice Cream/Sherbet and Plant-Based Ice Cream Sales Remained Flat L52 Weeks

TOTAL ICE CREAM / SHERBET

\$6.8B

-0.9% vs. year ago





PLANT-BASED ICE CREAM / SHERBET

\$170.8M

0.0% vs. year ago

\$526B TOTAL EDIBLE SALES 12.4% vs. year ago



Plant-Based Ice Cream Household Penetration Reversed its Growth Trend in L52 Weeks

Ice Cream / Sherbet and Plant-Based Ice Cream | Penetration Trend | Total U.S. All Outlet CY 2015 - CY 2018; L52 WE 11-3-19



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While Fewer Households Purchased Plant-Based Ice Cream, Buyers Remaining Purchased More per Household in L52 Weeks

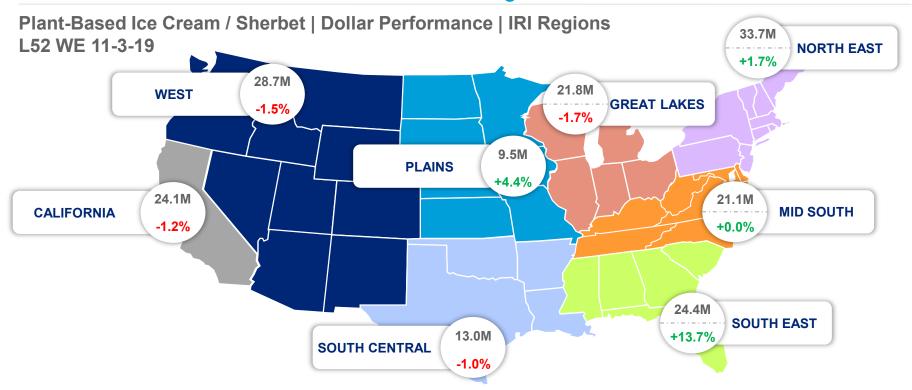
Ice Cream / Sherbet and Plant-Based | Buying Rate Trend | Total U.S. All Outlet CY 2015 - CY 2018; L52 WE 11-3-19



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Regional Performance was Mixed, with Plant-Based Ice Cream Experiencing Dollar Gains on the East Coast and Plains Region





Plant-Based Ice Cream Skewed to Millennial and Gen X Households with Above Average Incomes

Plant-Based Ice Cream / Sherbet | Demographics | Total U.S. All Outlet | L52 WE 11-3-19

	Cohorts	Dollar Index	Dol share %	Buyer share %		Cohorts	Dollar Index	Dol share %	Buyer share %
	Generation Z (Born 1997 and After)		0.0%	0.0%		1 Person HH	91	24.3%	23.6%
ion	Millennials (Born 1981-1996)	127	31.4%	33.6%	Θ.	2 Person HH	102	33.3%	30.8%
Generation	Generation X (Born 1965-1980)	117	34.1%	33.2%	HH Size	3 Person HH	107	16.3%	18.1%
Ger	Boomers (Born 1946-1964)	80	27.0%	26.4%	Ī	4 Person HH	113	16.0%	16.6%
	Seniors and Retirees (Born 1925-1945)	59	7.3%	6.5%		5+ Person HH	90	10.0%	10.9%
	Income It \$15K	72	5.8%	5.6%	5.6% 7.2% 9.8% 12.5% 14.2% 16.4% 34.3%	HH Age 18-24		0.0%	0.0%
	Income \$15-24.9K	54	5.8%	7.2%		HH Age 25-34	129	23.2%	25.0%
Je J	Income \$25-34.9K	79	8.9%	9.8%		HH Age 35-44	119	20.0%	21.1%
Income	Income \$35-49.9K	87	11.5%	12.5%			115	21.9%	20.4%
=	Income \$50-69.9K	92	13.2%	14.2%		HH Age 45-54	115	21.9%	20.4%
	Income \$70-99.9K	111	18.0%	16.4%		HH Age 55-64	85	16.7%	16.1%
	Income ge \$100K	139	36.8%	34.3%		HH Age 65+	67	17.4%	16.4%
Children	Child - None	97	66.2%	64.5%	Hispanic Ethnicity	Total Hispanic	88	11.3%	13.0%
Chil	Child - 1+	106	33.8%	35.5%		Non Hispanic / Unknown	102	88.7%	87.0%







Background | Objectives | Parameters – Panel Survey

Utilizing the results of an IRI panel survey conducted in January 2019, this report examines attitudes and usage of dairy products vs. plant-based items

Categories

- Milk (dairy and plant-based)
- Yogurt (dairy and plant-based)
- Cream/Creamers (dairy and plant-based)
- Ice Cream (dairy and plant-based)

Key Areas

The study profiled dairy, plant-based buyers, and dual buyers, including:

- Who in the household is consuming the products.
- When, where, and with what else?
- Drivers: What are the key factors driving purchase for dairy and plant-based products?
- Purchase barriers to both dairy and plant-based products.





Study Methodology: Who We Interviewed

Online Survey Fielded Among National Consumer Panel January, 2019 | Time Period Base = 26 w/e 1/13/19

1,250 Respondents Who Buy <u>Dairy</u> Products653 Respondents Who Buy Non-Dairy Products

Respondents could purchase a variety of dairy <u>and</u> non-dairy products, but were separated into 12 groups:

- Buyers who <u>only</u> purchase <u>dairy milk</u>; <u>only</u> purchase <u>non-dairy milk</u>; or purchase <u>both</u> types
- Buyers who <u>only</u> purchase <u>dairy yogurt</u>; <u>only</u> purchase <u>non-dairy yogurt</u>; or purchase <u>both</u> types
- Buyers who <u>only</u> purchase dairy cream / creamers; <u>only</u> purchase <u>non-dairy cream</u> / creamers; or purchase <u>both</u> types
- Buyers who <u>only</u> purchase <u>dairy ice cream</u>; <u>only</u> purchase <u>non-dairy ice cream</u>; or purchase <u>both</u> types





Executive Summary

Plant-Based Dairy Alternative Purchases Fueled by Special Diets



The leading reasons consumers purchase plant-based items is to address special diets.

The Most Prevalent Diets in Households Purchasing **Plant-Based Products Exclude Dairy Products:**

dairy-free



vegan



22% lactose-free



DAIRY ITEMS ARE MORE PREFERRED FOR:







among buyers of both dairy and plant-based items

Leading Barriers to Buying Dairy Products



digestion ___ health perceptions





nothing would motivate them to buy a dairy version

of plant-based exclusive product buyers

Online Survey Fielded Among National Consumer Panel January. 2019 | Time Period Base = 26 w/e 1/13/19



Diet is the Leading Reason Consumers Purchase Plant-Based Products



Of total respondents who purchased plant-based products during the past six months say it's because they or their family have food / drink allergies or sensitivities.

n = 653

This rises to **37% of Hispanics** (vs. 26% non-Hispanics)





Of total respondents who purchased plant-based products during the past six months say it's because they or another adult in the family are on a dairy-free diet.

n=653

6% of total respondents say they purchase plant-based products during the past six months because their children are on a dairy-free diet.

n=653



Women are 2x More Likely Than Men to be on Plant-Based Diets, Which Impacts Their Dairy Purchases

Household Members on Special Diet: Male vs. Female – Among Those Who Purchased Plant-Based Products

Women are
2x More Likely
Than Men to be
on Plant-Based Diets

Base: Respondents whose household members are on a vegan / dairy-free / another type of diet n=197

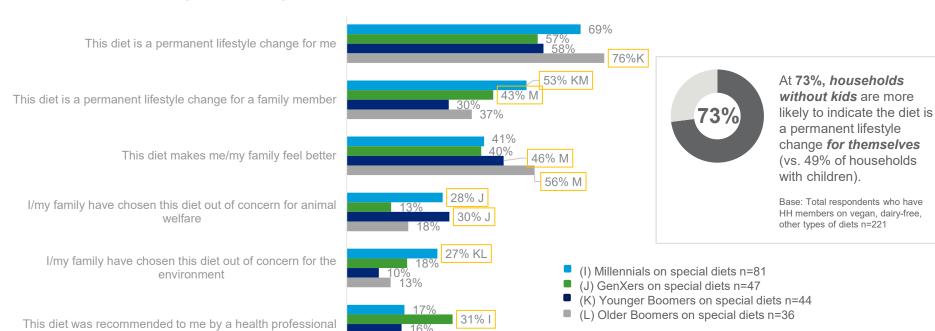


Q2a. Please tell us who in your household is on this diet, including yourself. (Select all that apply)
Q2. You mentioned you/your family members are on a specific diet. Please tell us which diets you
and/or your household members are on. (Please select all that apply)



Older Boomers are on Special Diets Because They Feel Better; Millennials Indicate it's a Permanent Change for a Family Member, for Socially Conscious Reasons

Attitudes of Those on Special Diets by Generation



Yellow boxes indicate statistically higher at 90% CL



Dairy Purchases are Driven by Taste and Trust Plant-Based Purchases Driven by Perceived Health and Special Diet

Purchase Drivers – Dairy and Plant-Based Buyers



	Dairy	Plant-Based Alternatives
Taste	70%	40%
Trust	60%	26%
Health	50%	73%
Diet	4%	47%

Online Survey Fielded Among National Consumer Panel January, 2019 | Time Period Base = 26 w/e 1/13/19



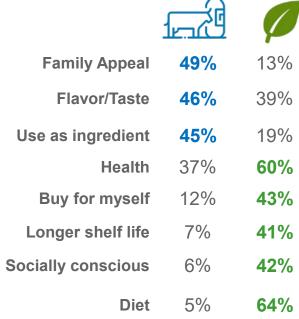
Among the Dual Buyers, Dairy Purchases are Driven by Family Appeal, Flavor and Ingredient Usage While Plant-Based by Diet, Social Consciousness, and Shelf Life

Purchase Drivers – Dual Buyers

Q10.

You indicated you purchase both dairy-based and plant-based versions of Milk. We'd like to better understand why you choose product over the other. Please indicate the reasons for your purchase.



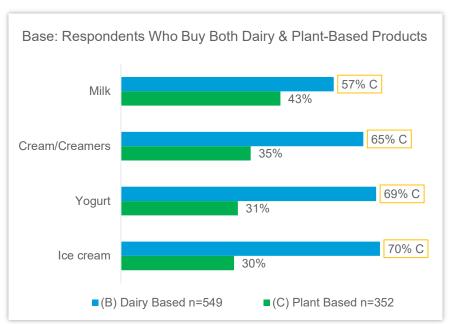


Online Survey Fielded Among National Consumer Panel January, 2019 | Time Period Base = 26 w/e 1/13/19



Consumers Who Purchase Both Dairy and Plant-Based Products Typically Purchase Dairy; Leading Reasons are Based on Taste and Family Satisfaction

Consumers Who Purchase Both Dairy and Plant-Based Products, and Reasons Why – Purchase Barriers



		Respondents who typically purchase dairy products n=1184	Respondents who typically purchase plant-based alternatives n=613	
Tastes Better		78%	48%	
Household Staple		52%	1%	
Better Texture		50%	23%	
Satisfies Family		47%	19%	

Yellow boxes indicate statistically higher at 90% CL

Q4. For each of the following categories, please tell us if you typically purchase dairy-based or plant-based dairy alternatives, or both. (Select one per row)
Q5/Q7. You indicated you typically purchase these dairy products. Please tell us the reasons you choose to buy this dairy products instead of plant-based alternatives. (Select all that apply)
Q6/Q8. You indicated you typically purchase these plant-based alternative dairy products. Please tell us the reasons you choose to buy this plant-based alternative instead of dairy products. (Select all that apply)
Online Survey Fielded Among National Consumer Panel January, 2019 | Time Period Base = 26 w/e 1/13/19



Plant-Based Milk is Popular in the Morning, But Evening Snacking On Yogurt and Ice Cream is Less Than Dairy Versions

Time of Consumption by Daypart: Plant-Based Alternatives

	(C) Plant-Based alternative "milk" n=310	(E) Plant-Based cream/ creamers n=198	(G) Plant-Based yogurt n=206	(I) Plant-Based ice cream alternatives n=206
Morning meal / breakfast	84% GI	87% GI	44% I	8%
Morning snack	11% I	15% I	22% CEI	3%
Mid-day meal / lunch	17% I	18% I	27% CEI	6%
Afternoon snack	17%	14%	41% CEI	20%
Evening snack	25% E	15%	26% E	68% CEG
Evening meal / supper	23% EGI	16% G	10%	14%
Night time snack (post-evening snack)	13% E	6%	12% E	21% CEG









Wrap Up & Conclusions

 While currently a small proportion of their respective categories, consumer interest in plant-based eating is on trend and growing

 Dollar Sales growth was seen across Regions, with sales strength in the Northeast

 Affluent Millennials and GenXers are more likely to purchase plant-based products, including those appealing to children

 Key motivators to purchasing plant-based are health and special diets due to food / drink allergies or sensitivities, particularly among women and Hispanics

 While Dairy products are preferred for taste, family appeal and familiarity, barriers to purchasing include digestion and health perceptions





Questions & Answers





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Plant-Based Foods: Insights into Innovations, Growth and Shopper Trends

The Plant-Based Tipping Point

On-Demand Recording

www.fmi.org/webinars

Participants should view this webinar to gain insights into:

- What is driving increasing interest in plant-based foods and alternative proteins.
- How food companies are rethinking meat for the flexitarian consumer.
- How to market and merchandise plant-based products for your customers.
- How to capitalize on a consumer shift toward plant-based proteins.

https://www.fmi.org/events-education/webinars/webinar-recordings/view/webinar-recordings-public/2019/11/12/the-plant-based-tipping-point

The Surge of Plant-Based Foods

On-Demand Recording

www.fmi.org/webinars

Participants should view this webinar to gain insights into:

- The plant-based market size.
- Plant-based sales by key categories and growth rates.
- Core brands winning in plant-based foods.
- Innovation that is contributing to growth and what's on the horizon.

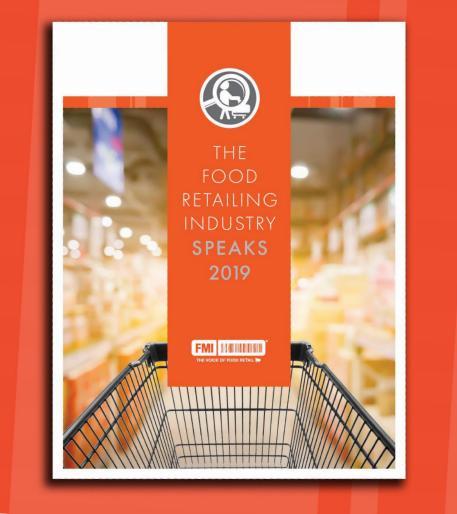
https://www.fmi.org/events-education/webinars/webinar-recordings/view/webinar-recordings-public/2019/11/19/the-surge-of-plant-based-foods



thank you!

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