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FMI ANTITRUST COMPLIANCE

- ◆ It is FMI's policy to comply in all respects with the antitrust laws.
- All participants in FMI meetings and events are expected to comply with applicable antitrust and competition laws.
- Avoid discussions of sensitive topics that can create antitrust concerns.
 - Agreements to fix prices, allocate markets, engage in product boycotts and to refuse to deal with third parties are illegal.
 - Discussions of prices (including elements of prices such as allowances and credit terms), quality ratings of suppliers, and discussions that may cause a competitor to cease purchasing from a particular supplier, or selling to a particular customer, should be avoided.
 - No discussion that might be interpreted as a dividing up of territories.
- It is important to avoid even the appearance of unlawful activity.
- Questions or concerns? Please consult with FMI staff.





RESEARCH BACKGROUND

◆ For more than four decades, FMI has been tracking the trends of grocery shoppers in the U.S., taking note of where they shop, how they shop, and what issues are most important to them as food shoppers. For the past five years, FMI has partnered with The Hartman Group to conduct this research.

QUANTITATIVE RESEARCH

- ♦ An online survey among n=1,786 U.S. shoppers
- ◆ Fielded February 6 27, 2019

QUALITATIVE RESEARCH

- In-depth interviews with six households
- Six virtual interviews with shoppers across the nation
- Fielded in February 2019

ACTS OF PERSONALIZATION

SHARED SHOPPING

MULTIPLE CHANNELS/ ONLINE

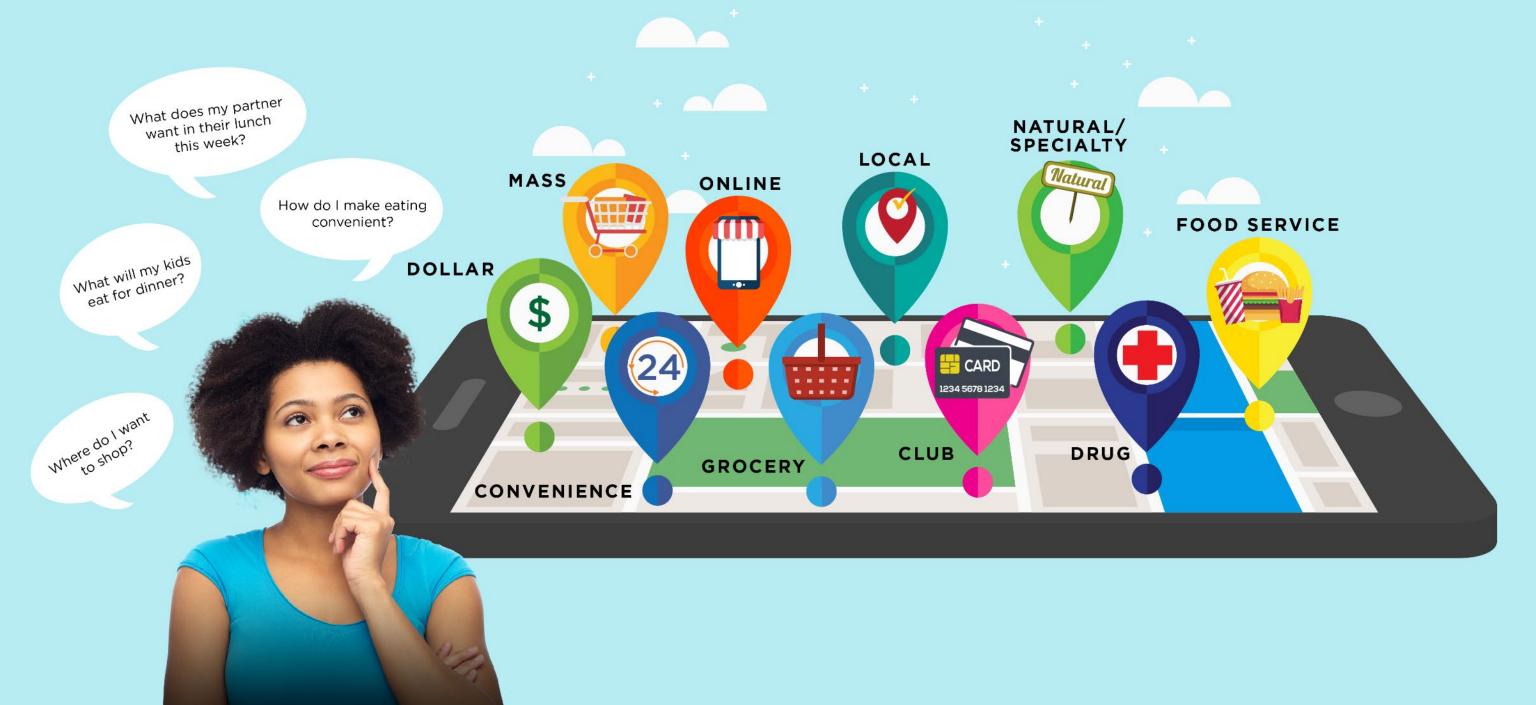
EATING WELL

TRANSPARENCY: THE QUEST FOR INFO



ALL THE FMI TRENDS FOCUS
AREAS OF RECENT YEARS CAN
BE SEEN AS AN EXPRESSION
OF PERSONALIZATION

TODAY'S SHOPPERS NEED A COMPASS TO HELP THEM EAT AND SHOP



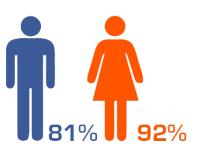
CONSUMERS CONSIDER THE ACT OF SHOPPING ITSELF AN ACT OF PERSONALIZATION





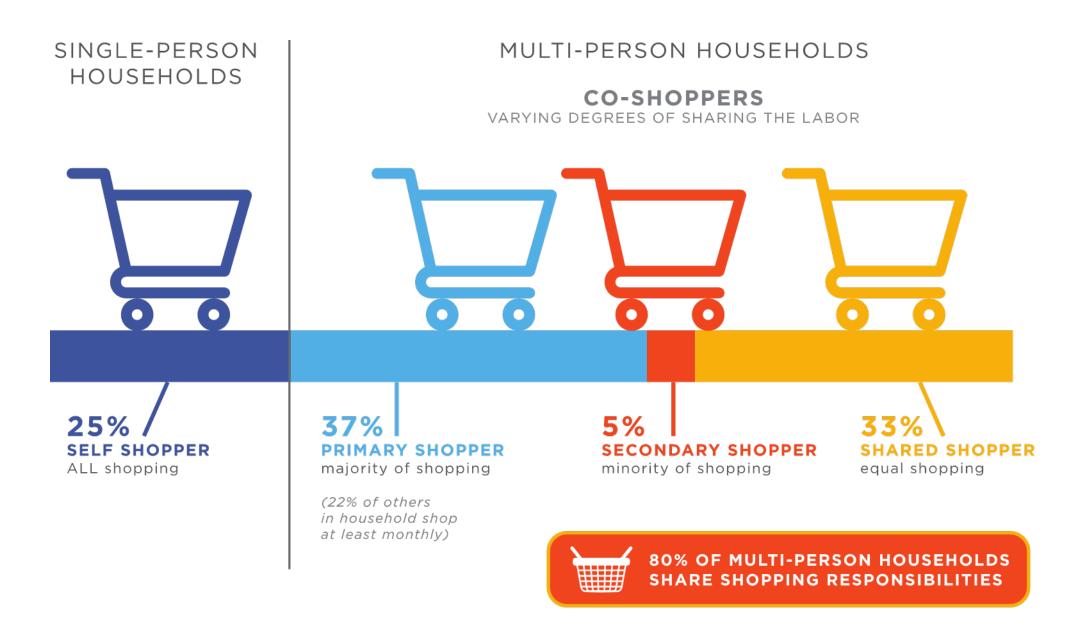
GROCERY SHOPPING REMAINS A NATIONAL PASTIME





CO-SHOPPING IS THE PREVAILING STRATEGY

WORLD OF SHOPPERS



SHOPPERS
SHOP
MULTIPLE
CHANNELS/
BANNERS

Shoppers visit an average of

4.4

(up from 4.1 in 2018)

retail banners for groceries each month

Shoppers visit

3.1

an average of

different channels for groceries each month

ethically-source friendly, low to-earth like that. But the combination of them together than the good job my fam.

The whole 'one-size-fits-all' thing – or lack thereof – is the whole reason why I have to go to all these places. If there was a store with reasonable prices, great selection of healthy, ethically-sourced food, with

to-earth service, I'd
like that. But until then,
the combination of all
them together does a
good job of meeting
my family's needs.

— Josh, 58

MULTIPLE CHANNELS/ ONLINE ONL





MANY SHOPPERS SHOP FOR FOOD ONLINE, BUT ONLY 1 IN 5 DO SO REGULARLY



ONLINE SHOPPERS GENERALLY SHOP MORE BANNERS/ CHANNELS

CHANNEL AND BANNER USE BY ONLINE SHOPPING FREQUENCY

Shopping frequency	Frequent	ONLIN Monthly	E SHOPPERS Occasional	Not at all
Avg. Number of Channels Shopped "Almost Every Time"	2.1	1.5	1.2	1.1
Avg. Number of Banners Shopped in past 30 days	8.0	6.1	4.2	3.6
Avg. Weekly Grocery Trips	2.1	1.7	1.5	1.5
Avg. Weekly Trips to Primary Store	1.3	1.1	1.0	1.1



ONLINE SHOPPERS SPEND MORE AND STILL SHOP IN-STORE



SPEND BY ONLINE SHOPPING FREQUENCY

Budgets	Frequent	ONLIN Monthly	E SHOPPERS Occasional	Not at all
Weekly online grocery spend	\$59	\$35	\$15	n/a
Weekly brick & mortar spend	\$108	\$99	\$96	\$102
Total weekly grocery spend	\$167	\$134	\$111	\$102
Online share of wallet	39%	29%	13%	n/a

ONLINE GROCERY PURCHASES ARE DELIVERED IN A VARIETY **OF WAYS**

13%

SAME/ **NEXT DAY**

DELIVERY

HOME **DELIVERY** VIA **STANDARD**

SHIPPING

PICK-UP (AT STORE OR KIOSK)

17% 17%

ONGOING DELIVERY OF FOOD **OR GROCERY STAPLES**









8%

ONLINE TOOLS CREATE MORE EFFICIENCY



LIST BUILDING TOOLS BASED ON PREVIOUS PURCHASES

50%



RETURN OF UNWANTED ITEMS

44%



SUBSCRIBE-AND-SAVE FOR FREQUENTLY PURCHASED ITEMS

42%



INTEGRATION WITH OTHER ONLINE SERVICES THAT INTEREST ME

29%

CONSUMER PERCEPTIONS OF BRICK-AND-MORTAR VERSUS ONLINE

ONLINE DOES AT LEAST AN EQUAL JOB AMONG REGULAR ONLINE SHOPPERS



CONVENIENT TO USE	81%
BROAD SELECTION OF PRODUCTS	77%
ACCESS TO DETAILED PRODUCT INFORMATION	75 %
SUSTAINABLE AND ETHICAL PRACTICES	70%
OPENNESS AND HONESTY	70%
PERSONALIZED SHOPPING EXPERIENCE	70%
AFFORDABLE EVERYDAY PRICES	70%
SELECTION OF PRODUCTS SUITED TO MY NEEDS	68%
OPPORTUNITIES FOR EXPLORATION AND LEARNING	64%

AS A PRIORITY, RETAILERS SHOULD AMPLIFY TRADITIONAL CHANNEL STRENGTHS

81% Express some willingness to share personal information to help store become more familiar with their shopping needs

WILLINGNESS TO GIVE STORE PERSONAL INFORMATION FOR SPECIFIC BENEFITS



"Sure, it's important to tailor to my needs. If you want me to buy at your store, shouldn't you drive my loyalty? And you do that by being the most convenient & helpful friend.

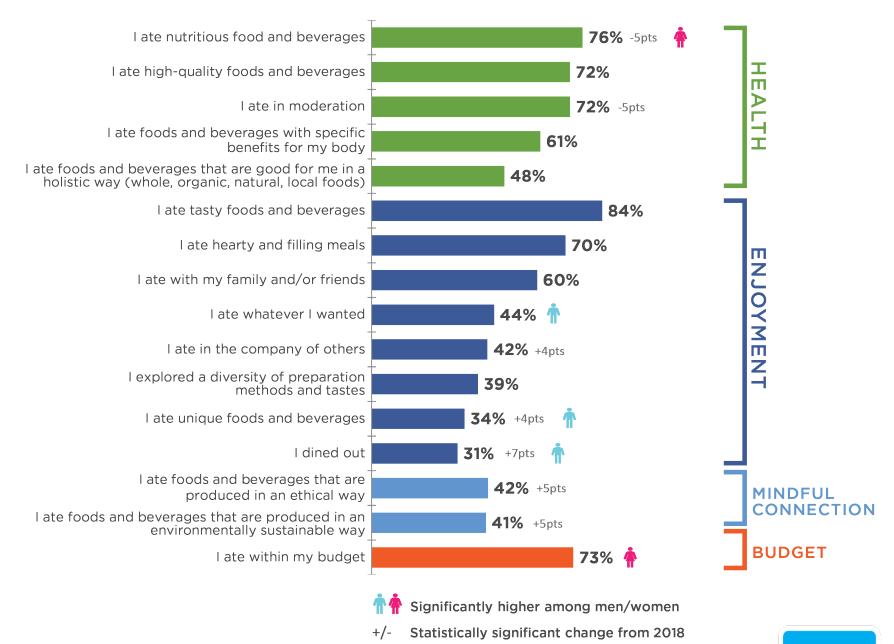
- Ben, 49



THE MEANING OF 'EATING WELL' CONTINUES TO ENCOMPASS MULTIPLE FACTORS



OVER THE COURSE OF THE WEEK, I FEEL I'VE EATEN WELL WHEN...



EATING WELL AND SHOPPING WELL ARE A CAREFUL BALANCING ACT

AMONG TOP CONSIDERATIONS FOR HAVING "EATEN WELL"

84% ATE TASTY FOODS AND BEVERAGES

76% ATE NUTRITIOUS FOODS AND BEVERAGES

73%
ATE
WITHIN MY
BUDGET

AMONG TOP **PRIMARY STORE**CHOICE DRIVERS

78%
HIGH-QUALITY
FRUITS AND
VEGETABLES

76% LOW PRICES 46% OPEN AND HONEST "There are stores whose brands and others align with what we're trying to do with our eating and shopping and intentional decisions. I know conventional stores have improved. They're making an effort, but they still have their business model. They can't do the research or have the relationships that our small, local, natural store can."

-Bruce, 54



Image from consumer homework: in what specific ways do the stores you shop at help or hinder you in "eating well"?

33% OF HOUSEHOLDS SAY THEY HAVE AT LEAST ONE MEMBER FOLLOWING AT LEAST ONE NON-MEDICALLY PRESCRIBED DIETARY APPROACH



















49% GEN Z
38% MILLENIALS
FOLLOW
NON-MEDICAL
DIET

TODAY'S HOUSEHOLDS CONTEND WITH MULTIPLE WAYS OF EATING

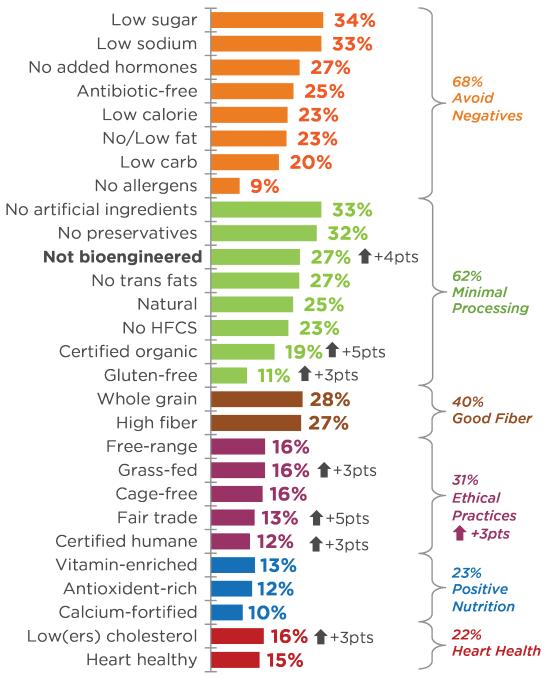


"We don't like to do 'diets.' It's hard to have a lifestyle like that. Diets don't last.

I think it's more about being healthy and eating what you want. All things in moderation. That's what I learned from the vegan thing. I don't want to restrict anything, but just moderate it. I don't want to go all crazy."

- Crystal, 36 & Tyler, 36





82%
OF SHOPPERS
SAY THEY
ACTIVELY LOOK
FOR AT LEAST ONE
FRONT-OF-PACKAGE
CLAIM

↑ ■ Significant change from 2018

SHOPPERS MAKE NUTRITION THEIR RESPONSIBILITY BUT RECOGNIZE A NUMBER OF PARTNERS

WHO IS RESPONSIBLE FOR NUTRITION?



I, MYSELF, AM RESPONSIBLE FOR NUTRITION (BY GENERATION)

Gen Z **60%**

Millennials 65%

Gen X

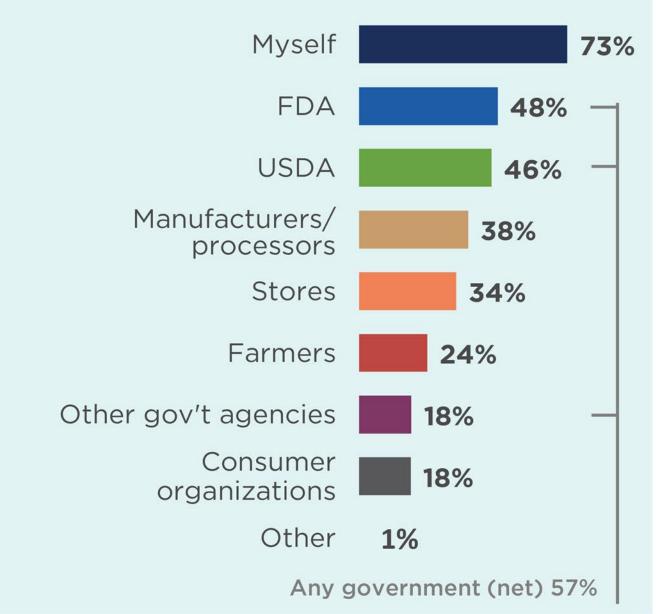
73%

Boomers

79%

Silent

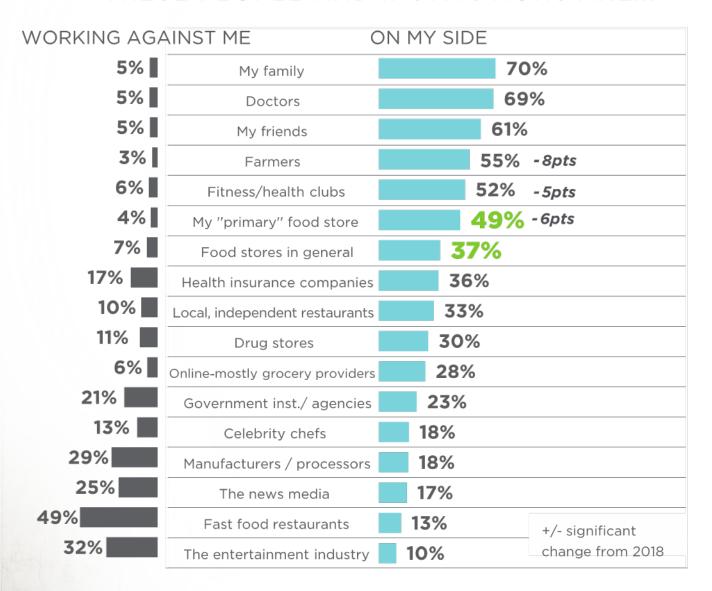
87%





SHOPPERS SEE THEIR PRIMARY FOOD STORES AS ALLIES

WHEN IT COMES TO HELPING ME STAY HEALTHY,
THESE PEOPLE AND INSTITUTIONS ARE...



TRANSPARENCY: THE QUEST FOR INFO



SHOPPERS WANT OPENNESS & HONESTY



VERY IMPORTANT IN CHOOSING PRIMARY STORE



70%
ACCURATE INFORMATION DISPLAYED

35%
NUTRITION &
HEALTH
INFORMATION
DISPLAYED

28%

PROVIDES
INFORMATION
BEYOND WHAT
IS ON THE
PACKAGE

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FIRST IN THE WEBINAR SERIES



STATE OF THE MARKETPLACE

PERSONALIZATION IN GROCERY RETAIL



SECOND IN THE WEBINAR SERIES



ONLINE SHOPPING,
HEALTH & WELL-BEING
AND TRANSPARENCY
THROUGH THE LENS
OF PERSONALIZATION

SEPTEMBER 12, 2019



Thank you!

LEARN MORE
ABOUT GROCERY
SHOPPING TRENDS
AND DOWNLOAD
THE FULL REPORT AT:

FMI.org/grocerytrends